## MINUTES OF THE MEETING OF BOARD OF STUDIES HELD ON 07/06/2022

A meeting of Board of Studies was held on 07/06/2022 at 11:00 AM through online mode . The following members were present:

- 1. Dr. B.D. Mishra (Chairman)
- 2.Prof Sanjeev Parashar( External Expert)
- 3. Prof. Harish Kumar (Member)
- 4. Dr. B.B. Pandey (Member)

The Board had a detailed discussion on the proposed changes in the courses, Principles of Management Indian Ethos and Values of MBA I Sem, and Strategic Management of MBA IV Sem. Few suggestions were made by the honorable members. The Board approved revised syllabus after incorporating the suggestions made. The syllabus will be effective from the session 2022-23.

The Board approved the Revised Syllabus and following new courses after incorporation of the above recommendations.

## **New Courses:**

- 1. Principles and Practice of Management
- 2. Indian Ethos and Values
- 3. Research Methodology and Publication Ethics
- 4. Strategic Management

Meeting ended with thanks to the chair.

2/1/3

Dr. B.D.Mishra Prof Sanjeev Parashar Prof. Harish Kumar

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(Chairman)

HEAD प्रान्ध अध्ययन विभाग (External Expert)

(Member)

(Member)

Department of Management Studies गुरू घारीदास विश्वविद्यालय Guru Ghasidas Vishwavidyalaya दिलारपुर (जत्तीसगढ) Bilaspur (Chhattisgarh)

## Revised Syllabus

## MBA - (I Year) I Semester

Core: (MSPATT01)

# Principles and Practice of Management

### Objectives

The objective of this paper is to familiarize the students with basic management concepts. Besides, students will also be made learn about how these concepts are put to practice in organizations. (4 Credits)

# Learning Outcomes

On successful completion of this course, the learner will be able to:

- 1. Demonstrate the ability to directing ,leadership and communicate effectively.
- Analyze effective application of PPM knowledge to diagnose and solve organizational problems and develop optimal managerial decisions.
- 3. Assess managerial practices and choices relative to ethical principles and standards.

# Note for semester-end external examination

Unit-wise questions will not be asked. There will be 2 (Two) Sections. Section 'A' will have 10 (Ten) compulsory short answer type questions of 2 marks each. Section 'B' will have 8 (Eight) questions of 10 marks each, out of which 5 (five) questions are t

Time allowed: 3 Hrs. Maximum Marks: 70 Minimum Pass Marks: 28

## Course Contents:

School of Management Thought: Evolution of Management thought, Systems and Contingency approach of management, Decision Theory School. Managerial processes, functions, skills and roles in an organization. Management Thoughts In Indian Epics. Nature, process and techniques of Planning, Organizing, Staffing, Directing, Coordinating and Controlling. Decision Making, Leading, Communicating and motivating. Leadership and Influence Process: Concept, Styles and Theories. Leadership attributes and performance from Vidur Niti. Understanding and Managing Organizational Systems, Organizational design and structure.

अध्यक्ष HEAD प्रान्ध अध्यक्ष विभाग Department of Management Studies गुरू घातीलात विद्यविद्यालय Guru Ghasidas Vishwavidyalaya विस्तासपुर (धनीरागढ) Bilaspur (Chhattisgarh)

## MBA - (I Year) I Semester

Core: (MSPATT06)

Indian Ethos and Values

#### **Objectives**

The objective of this paper is to provide an understanding of basic Indian values and ethosand their significance in management. (4 Credits)

## LearningOutcomes

On successful completion of this course, the learner will be able to:

- Develop an understanding of Indian value system and its application in managerial practices and their perspectives.
- 2. Practice value-based management and ethical norms in business.
- 3. Use the knowledge and skills acquired through Indian Scriptures to come up with novel-solutions to real world problems.

# Note for semester-end external examination

Unit-wise questions will not be asked. There will be 2 (Two) Sections. Section 'A' will have10 (Ten) compulsory short answer type questions of 2 marks each. Section 'B' will have 8(Eight) questions of 10 marks each, out of which 5 (five) questions are t

Time allowed: 3 Hrs. Maximum Marks: 70 Minimum Pass Marks: 28

## CourseContents:

Model of Management in the Indian Socio-Political Environment. Work Ethos. Indian Heritage in Production and Consumption. Indian Insight into TQM. Problems Relating toStress in Corporate Management- Indian Perspective. Teaching Ethics. Trans-culturalHuman Values in Management Education. Relevance of Values in Management. Need forValues in Global Change- Indian Perspective; Values for Managers. Holistic Approach forManagers in Decision Making. Secular Versus Spiritual Values in Management. PersonalGrowth and Lessons from Ancient Indian Educational System. Science and Human Values.

Leadership Lessons from Srimad Bhagavad Gita.

Environmentally Responsible Business; Lessons from Indian Scriptures.

Corporate Governance from Ancient Indian Scriptures

Values and Ethical lessons from Ramayana and Mahabharata.

अख्यक्ष HEAD जनमा अध्ययन विभाग Opportment of Management Studies जुल हात्संबल कि जीनगल्य जुल हात्संबल (उत्तीयत्व) विभागा (Chbanisoath)

# Guru Ghasidas Vishwavidyalaya (A Central University of Bilaspur), Koni (C.G.) MASTER OF BUSINESS ADMINISTRATION (MBA) PROGRAMME

From Session 2021-22 Onwards (CBCS Course Structure)

# MBA – (I Year) II Semester

# Mandatory Course: (MSPBTC01) Research Methodology and Publication Ethics

# Objectives

The objective of the course is to equip the students with the basic understanding of the research methodology and to provide an insight into the application of modern analytical tools and techniques for the purpose of management decision making. Besides, the students will also learn about ethical aspects related to research and publication. (4 Credits)

# Learning Outcomes

On successful completion of this course, the learner will be able to apply various research tools for carrying out effective research for decisions business and will able to know the basics of publication ethics.

## Note for semester-end external examination

Unit-wise questions will not be asked. There will be 2 (Two) Sections. Section 'A' will have 10 (Ten) compulsory short answer type questions of 2 marks each. Section 'B' will have 8 (Eight) questions of 10 marks each, out of which 5 (five) questions are t

# Course Contents:

Research Methodology: Nature and Scope of Research Methodology, Scientific Inquiry and Study of social Phenomenon, Problem Formulation and Statement of Research Objectives, Research Process, Research Designs: Exploratory, Descriptive and Experimental Research Designs, Qualitative and Quantitative Research, Hypothesis-Meaning and role in Research, Hypothesis testing Methods (Chi-square test). Methods of Data Collection and its Measurement: Observational and Survey Methods, Case studies, Schedule and Questionnaire, Data sources: Primary and Secondary. Scales: Need for scales, Scaling Procedures- Thurston type, Likert type, Bogardus type, Semantic differentials, Sampling Design: Meaning, Types and Utility, Determination of the Sample Size, Sampling and Non-Sampling Errors, Sampling Tests (Z tests, T tests, F tests). Research

Publication Ethics: Philosophy and Ethics, Introduction to Ethics - What Ethics is? Principles of Ethics, Business Ethics, Professional Ethics, Sources of Learning Ethics, Significance of Ethics in Research and Publication: Informed Consent, Plagiarism, Self-Plagiarism, Authorship, Research with Human Subjects, Research Misconduct, How Reliable Statistics is? Predatory Publishers and Journals, Conflicts of Interest, Indexing and Citation Databases, Impact Factor and Matrics, Plagiarism Detection Tools, Obligations of Researchers, Ensuring Ethics in Research and Publication

# Suggested Readings:

Kothari, C.R. (2019). Research Methodology, New Age International, New Delhi.

Report: Research Report Writing, Research Abstracts, Research Proposals.

- Taylor, B. (2006). Research Methodology: A Guide for Researchers in Management and Social Sciences. Prentice Hall India Learning Private Limited.
- 3. Fowler, Floyd, J. JR. (2009). Survey Methods, Sage Publication, New Delhi
- 4. Gupta, S.P. (2001). Statistical Methods (30th ed.). New Delhi: Sultan Chand.
- 5. Geoffrey R. Marczyk (2005). Essentials of research design and methodology. Wiley.
- 6. Kumar, R. (2014). Research Methodology: A Step-by-Step Guide for Beginners. Sage Publications Inc.
- 7. Flick, U. (2011). Introducing Research Methodology: A Beginner's Guide to Doing a Research Project. Sage Publications Inc.

The list of cases and specific references including recent articles will be announced in the class at the time of commencement of the course.

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अध्यक्ष HEAD प्राच्य अध्यक्ष विभाग Department of Management Studies गुरू धासीवास विश्वविद्यालय गुरू धासीवास विश्वविद्यालय Guru Ghasidas Vishwavidyalay खलासपुर (छत्तीसगढ) Bilaspur (Chhattisgarh)

# MBA - (II Year) IV Semester

Core: (MSPDTT01)

Strategic Management

## Objectives

The objective of this course is to develop understanding about strategic processes and their Impact on a firm. (4 Credits)

### Learning Outcomes

After completion of the course, student will be able to

- Explore participants to various perspectives and concepts in the field of Strategic Management.
- 2. Exposure to concepts and skills for solution of strategic issues in Indian Epics.
- 3. Create mastery in analytical tools of strategic management.

## Note for semester-end external examination

Unit-wise questions will not be asked. There will be 2 (Two) Sections. Section 'A' will have 10 (Ten) compulsory short answer type questions of 2 marks each. Section 'B' will have 8 (Eight) questions of 10 marks each, out of which 5 (five) questions are to be answered.

Time allowed: 3 Hrs. Maximum Marks: 70 Minimum Pass Marks: 28

## Course Contents:

Business policy- An introduction Overview of SM- meaning & definition of strategy. Process of Strategic management. Role of strategists in Strategic management. Strategic intent -vision, mission, goal & objectives. Environment appraisal- sectors of scanning, method and techniques of E-scanning. Organizational appraisal- internal analysis, methods and techniques of organizational appraisal, Strategic advantage profile. Corporate level strategies- grand strategies, stability strategies, expansion strategies, retrenchment strategies Business level strategies, tactics for business strategies. Strategic analysis and choice- corporate level strategic analysis, business level strategic analysis, and subjective factors in strategic choice. Strategy implementation-project implementation, Procedural implementation, Structural implementation, Behavioral implementation, Functional and operational implementation. Strategy evaluation and control-Evaluation techniques for operational control.

अध्यक्षं HEAD
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Strategic Management Models & Indian Epics. Strategic Management issues Mahabharata and Ramayana. Lessons of Strategic Management from Mahabharata and Bhagavad Gita with freference to VidurNiti of Udyog Parva

## Suggested Readings:

- 1. Azhar Kazmi (2020), Business Policy and Strategic Management.
- 2. Ansoff, H Igor et. al (2018). Implanting Strategic Management. Palgrave Mc Millan
- Budhiraja, S. B., and Athreya, M. B. (2002). Cases in Strategic Management. Tata McGraw Hill, New Delhi.
- 4. Hamel, G., and Prahlad, C. K. (1994). Competing for the Future. Harvard Business School Press.
- 5. Chakravorty, S. K. (1993). Managerial Transformation Through Values. Sage, New Delhi.
- 6. Kennedy B. Reed, Virginia Tech(2020), Strategic Management. Virginia Tech Publishing
- R. Maheshwari, Saurabh Agrawal, (2020). Strategic Management: Revised Edition. SBPD Publishing House, Agra.
- Garth Saloner, Andrea Shepard, Joel Podolny(2005). Strategic Management. Wiley; 1st edition.
- Allen C. Amason, Andrew War(2020). Strategic Management: From Theory to Practice. Routledge; 2nd Edition.
- Jeffrey H. Dyer, Paul C. Godfrey, Robert J. Jensen, David J. Bryce(2019). Strategic Management: Concepts and Cases, Wiley; 3rd Edition
- Dr. P. S. Aithal& Prof. R. K. Acharya, (2016)" Strategic Management Models & Indian Epics ", International Journal of Management Sciences and Business Research. ISSN (2226-8235) Vol-5, Issue 4
- 12. Karnika Gupta & Ishu Garg, (2020)" Lessons of Strategic Management From Mahabharata and Bhagavad Gita ", Apeejay Journal of Management & Technology . Vol. 15, Number 1 & 2.
- 13. Prof Brijesh Singh & Dr B N Balaji Singh. A Strategic Management Approach to India's Classical Wisdom: RAMAYANA" ABSTRACT NO.: R119. Retrieved from https://www.google.com/search?q=9.+Prof+Brijesh+Singh+%26+Dr+B+N+Balaji+Singh.+A+Strategic+Management+Approach+to+India%E2%80%99s+Classical+Wisdom%3 A+RAMAYANA%E2%80%9D+ABSTRACT+NO.%3A+R119&oq=9.%09Prof+Brijesh+Singh+%26+Dr+B+N+Balaji+Singh.+A+Strategic+Management+Approach+to+India%E2%80%99s+Classical+Wisdom%3A+RAMAYANA%E2%80%9D+ABSTRACT+NO.%3A+R119&aqs=chrome.69i57.1023j0j15&sourceid=chrome&ie=UTF-8