

B.O.S held on Date 01.07.2023

DEPARTMENT OF INDUSTRIAL & PRODUCTION ENGINEERING, GGVV, BILASPUR CG

**GURU GHASIDAS VISHWAVIDYALAYA (A CENTRAL UNIVERSITY), BILASPUR, CG
SCHOOL OF STUDIES IN ENGINEERING AND TECHNOLOGY**

Department of Industrial & Production Engineering

CBCS-New, Study & Evaluation Scheme W.E.F. Session: 2023-24

B. TECH FOURTH YEAR, VII SEMESTER

S. No	Course No.	SUBJECT	PERIODS			EVALUATION SCHEME			CREDITS
			I	T	P	INTERNAL ASSESSMENT	ESE	SUB-TOTAL	
1.	IP207TPC14	Computer Aided Design & Manufacturing	3	1	-	30	70	100	4
2.	IP207TPC15	Production Planning and Control	3	-	-	30	70	100	3
3.	IP207TPE5.	Professional Elective-05	3	-	-	30	70	100	3
4.	IP207TPE6.	Professional Elective-06	3	-	-	30	70	100	3
5.	XX207TOEXX	Open Elective-02	3	-	-	30	70	100	3
6.	IP207TMC02	Environmental Sciences	3	-	-	-	-	-	-
Total			18	1	-	150	350	500	16
PRACTICALS									
1.	IP207PPC08	CAD/CAM Lab	-	-	2	30	20	50	1
2.	IP207PSC02	Seminar on Summer Training	-	-	4	50	-	50	2
3	IP207PPR01	Minor Project	-	-	8	100	-	100	4
Total			-	-	14	180	20	200	7

Total Credits: 23

Total Contact Hour: 33

Total Marks: 700

INTERNAL ASSESSMENT: two class tests of 15 marks each will be conducted.

L-LECTURE, T-TUTORIAL, P-PRACTICAL, ESE -END SEMESTER EXAMINATION

IP207TPE5. Professional Electives-05	
IP207TPE51	Fundamentals of Green Manufacturing
IP207TPE52	Product Design & Development
IP207TPE53	Engineering Economics
IP207TPE6. Professional Electives-06	
IP207TPE61	Supply Chain Management
IP207TPE62	Turbo Machinery
IP207TPE63	Maintenance Management
XX207TOEXX Open Elective-02	Offering department
CH207TOE02	Waste to Energy
ME207TOE02	Principles of Management
EC207TOE02	CMOS Digital VLSI Design
CE207TOE02	Green Building and Sustainable Materials
IT207TOE02	Machine Learning
CS207TOE02	GIS & Remote Sensing
IP207TOE02 Manufacturing Processes - I will be offered as an open elective for departments- Chemical, Civil, CSE, ECE, IT & MECH	

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Course Name & Semester	Course No.	SUBJECT	PERIODS			EVALUATION SCHEME				CREDITS
			L	T	P	INTERNAL ASSESSMENT		ESE	SUB-TOTAL	
						CT-I	CT-II			
B. Tech. VII Sem.	IP207TPC14	Computer Aided Design & Manufacturing	3	1	-	15	15	70	100	4

COURSE LEARNING OBJECTIVES:

The objective of this course is to:

- To introduce the student to be familiar with CAD/CAM terminology and its capabilities.
- To recognize geometric and graphical elements of engineering design problems.
- To study Basic features of CAM so as to be capable of accepting professional responsibilities and to understand the associativity between design and manufacturing.
- Integrate the CAD system and the CAM system by using the CAD system for modelling design information and converting the CAD model into a CAM model for modelling the manufacturing information.

COURSE OUTCOMES:

At the end of the course the students will be able to:

- Understand the various CAD/CAM and CNC processes.
- Recognize various types of Curves, surface and Solid and their application as used in geometric modelling.
- Analyse the NC programs to generate and verify the tool path for milling and drilling manufacturing processes.
- Appreciate the concept of parametric modelling which is the mainstay of most of the 3D modelling system.

COURSE CONTENT:

MODULE-I

Basics of CAD: Basics fundamental of computer graphics, principle of computer graphics, product life cycle, concept of computer aided design (CAD) and architecture, hardware and software, color management, raster graphics, graphic primitives, lines, and circle drawing algorithms, software documentations, CAD standards GKS, open GL, data exchange standards: IGES, STEP, CALS etc., communication standards, standards for exchange images.

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MODULE - II

Geometric modeling of curves, surface and solid: Basics representation of curves, parametric and non- parametric curves, mathematical representation of curves, Hermite curves, Bezier curves, B-spline curves and rational curves, basic of surface, techniques of surface modeling, plane surface, rule surface, surface of revolution and sweep, coons and bi-cubic patches, concept of Bezier and B-spline surfaces, basic concept of solid modeling technique, CSG and B-rep method for solid generation.

MODULE - III

Geometric transformation: Computer Aided Design (CAD) methodology, coordinate systems, theory and applications, 2D and 3D geometric transformation, homogeneous transformation, concatenation, assembly modeling, interferences of positions and orientation, tolerance analysis, mass property calculations, visual realism- hidden line-surface-solid removal algorithms, shading, coloring, computer animation, concurrent engineering.

MODULE - IV

Basics of CAM: Basic concept of numerical control (NC) System, NC coordinate system, NC motion control, application of NC, concepts of computer numeric control (CNC) system, problems with conventional, NC, CNC.

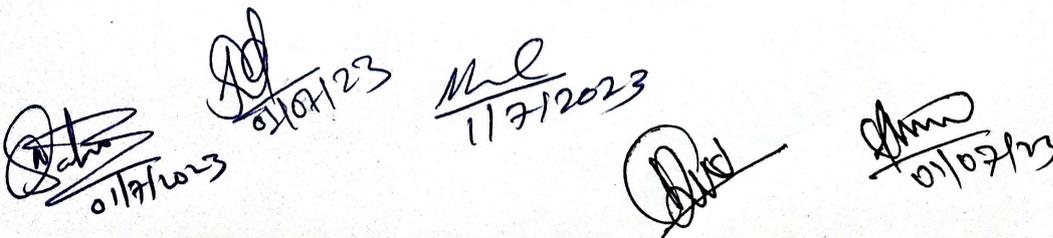
Part Programming: Introduction to NC part programming, manual part programming, computer assisted part programming, automatically programming tool (APT) language, statements and code of APT, programming methods, advantages of CAD/CAM programming.

MODULE - V

Advance manufacturing system: Concept of distributed numeric control (DNC) system, and its advantages and disadvantages of over NC and CNC, Concept of computer integrated method (CIM), Flexible manufacturing system (FMS), benefits and applications of CIM and FMS, group technology (GT), parts classification and coding systems, benefits and applications of GT, automated storage and retrieval system (AS/RS), automated guided vehicle (AGV).

TEXT & REFERENCE BOOKS:

1. Principles of Computer Graphics, W. M. Neumann and R.F. Sproul, McGraw Hill.
2. Computer Graphics, D. Hearn and M.P. Baker, Prentice Hall Inc.
3. CAD/CAD Theory & Practice, I. Zeid & R. Sivasubramaniam, TMH.
4. CAD/CAM, Groover & Zimmer, Prentice Hall, India.
5. Computer Graphics & CAD, Ramamurthy, T.M.H.
6. Industrial Robotics & CIM, Surendra Kumar I.B.H.

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7. CAD/CAM, P.N. Rao, Prentice Hall, India.
8. Mastering CAD CAM, Ibrahim Zeid, Tata McGraw Hill Publishing Co.
9. CAD/CAM Principles, C. McMohan & J. Browne, Pearson Education.

Course Outcomes and their mapping with Programme Outcomes and Program Specific Outcomes (PSOs):

COs	POs												PSOs		
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12	PSO1	PSO2	PSO3
CO1	3	1	1	-	2	-	-	-	-	-	-	2	3	3	1
CO2	3	3	2	1	2	-	-	-	-	-	-	2	3	3	1
CO3	3	3	1	3	2	-	-	-	-	-	-	2	3	3	1
CO4	3	3	3	2	3	-	-	-	-	-	-	2	3	3	3

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Course Name & Semester	Course No.	SUBJECT	PERIODS			EVALUATION SCHEME			CREDITS	
			L	T	P	INTERNAL ASSESSMENT		ESE		SUB-TOTAL
						CT-I	CT-II			
B. Tech. VII Sem.	IP207TPC15	Production Planning and Control	3	-	-	15	15	70	100	3

COURSE LEARNING OBJECTIVES:**The objectives of this course are:**

- To originate engineering skills to identify, formulate, and solve industrial process problems.
- To demonstrate the concept of organization, production systems and cost analysis.
- To understand the problems and opportunities faced by the operations manager in manufacturing and service organizations.
- To develop an ability to apply PPC concepts in a various areas like marketing, accounting, finance, engineering, personnel management, logistics, etc.
- To integrate operations concepts with other functional areas of business and to compile several important contemporary topics relevant to business managers under functional disciplines, including quality management, production concepts, and sustainability issues.
- To evaluate the PPC function in both manufacturing and service organizations and to examine several dilemmas related to operations management, production planning and inventory control.

COURSE OUTCOMES:**After successful completion of the course, the students will be able to:**

- Recognize the objectives, functions and applications of Production management and allied techniques.
- Categorize and solve different inventory control techniques, forecasting dilemmas, routing problems and scheduling troubles.
- Summarize various aggregate production planning techniques and integrating them to different departments to execute effective PPC functions.
- Inspect organizational performance, production systems, demand trends, location feasibility and cost analysis.
- Elaborate and estimate methods of line balancing, process sheets, production strategies, sales forecasting and maintenance.

COURSE CONTENT:**MODULE – I**

Introduction: Introduction to various types of production system viz. mass production, job shop, batch production system, continuous production system, concept of production and operation management, objective & functions of PPC.

Forecasting: Time series method, moving average, weighted average, trend, seasonality, regression technique, delphi method.

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MODULE – II

Aggregate planning: Definition, strategies, pure and mixed strategies, methods.

Master production schedule: Objective and functions, design of MPS, bill of materials.

Material requirement planning: Objectives, functions, MRP, MRP-II, limitations.

Capacity requirement planning: Definition, objectives, process of CRP, process sheet, rough cut capacity planning, loading, and preparation of CRP chart.

MODULE – III

Scheduling: Types, single machine scheduling, job shop scheduling, flow scheduling;

Sequencing: Various priority rules, line of balancing, rank and positional weight method, Kilbridge westner method.

Facility location and facility location problems: Factors affecting plant locations, single facility locations problems and its methods.

MODULE – IV

Types of layouts: layouts design procedure such as CORELAP, CRAFT etc., material handling system & their classification, principles, JIT & KANBAN, depreciation & methods of depreciation.

MODULE -V

Maintenance management: Types of maintenance strategies, breakdown and preventive maintenance, predictive and total productive maintenance, condition monitoring, individual and group replacement policies, make or buy decision, concept of original equipment effectiveness.

TEXT & REFERENCE BOOKS:

1. Production and operation management, O. Paneerselvem, TMH.
2. Production and operation management, Adem Ebert.
3. Production and operation management, Charry S.N. TMH.
4. Production and operations management Theory and practice Mahadevan. B.
5. Production and operation management, Joseph G. Monks, TMH.
6. Handbook of Material Handling, Ellis Horwood limited.
7. Operations Management: Design Planning and control for the manufacturing and services.
8. Lawrence P. Atkin, James B. Dilworth Tata Mc Graw Hill.
9. Production and Operations management, R.B Khanna, PHI.
10. Production operations management, S.N. Buffa, PHI.

Course Outcomes and their mapping with Programme Outcomes and Program Specific Outcomes (PSOs):

COs	POs												PSOs		
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12	PSO1	PSO2	PSO3
CO1	2	-	-	2	1	-	-	-	-	2	-	3	2	2	2
CO2	3	3	2	3	2	-	-	1	-	2	3	2	3	3	3
CO3	3	3	2	3	2	-	-	2	-	2	3	3	3	2	3
CO4	3	2	3	2	2	2	-	-	2	2	-	2	3	3	3
CO5	3	3	2	1	3	2	-	-	-	2	-	3	2	3	3

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Course Name & Semester	Course No.	SUBJECT	PERIODS			EVALUATION SCHEME				CREDITS
			L	T	P	INTERNAL ASSESSMENT		ESE	SUB-TOTAL	
						CT-I	CT-II			
B. Tech. VII Sem.	IP207TPE51	Fundamentals of Green Manufacturing	3	-	-	15	15	70	100	3

COURSE LEARNING OBJECTIVES:

The objectives of this course are:

- To originate engineering skills to identify, formulate, and solve industrial process problems.
- To demonstrate the concept of organization, production systems and cost analysis.
- To understand the problems and opportunities faced by the operations manager in manufacturing and service organizations.
- To develop an ability to apply PPC concepts in a various areas like marketing, accounting, finance, engineering, personnel management, logistics, etc.
- To integrate operations concepts with other functional areas of business and to compile several important contemporary topics relevant to business managers under functional disciplines, including quality management, production concepts, and sustainability issues.
- To evaluate the PPC function in both manufacturing and service organizations and to examine several dilemmas related to operations management, production planning and inventory control.

COURSE OUTCOMES:

After successful completion of the course, the students will be able to:

- Recognize the objectives, functions and applications of Production management and allied techniques.
- Categorize and solve different inventory control techniques, forecasting dilemmas, routing problems and scheduling troubles.
- Summarize various aggregate production planning techniques and integrating them to different departments to execute effective PPC functions.
- Inspect organizational performance: production systems, demand trends, location feasibility and cost analysis.
- Elaborate and estimate methods of line balancing, process sheets, production strategies, sales forecasting and maintenance.

COURSE CONTENT:

MODULE-I

Introduction: Sustainable development, indicators of sustainability, sustainability strategies, sustainable manufacturing, evolution of sustainable manufacturing, elements of sustainable manufacturing, theory of green manufacturing and its principles, need for green manufacturing, drivers and barriers of green manufacturing.

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MODULE - II

Green manufacturing strategy: Manufacturing strategy, elements of manufacturing strategy, manufacturing out puts, competitive priorities: quality, delivery speed and reliability, cost efficiency, flexibility, order winners and order qualifier, tradeoff, production systems, manufacturing levers, competitive analysis, level of manufacturing capability, framework for formulating manufacturing strategy, implications of green manufacturing for manufacturing strategy.

MODULE - III

Life cycle approach of green manufacturing: Holistic and total Life-cycle approach, six step methodologies for green manufacturing (6-R approach), life cycle assessment (LCA), elements of LCA, life cycle costing, eco labelling target setting, data collection and processing, final evaluation by virtue of criteria, environmental management systems.

MODULE - IV

Green manufacturing technology: Definition of green manufacturing technology and practices, classifications of green manufacturing technology, advantages and disadvantages of implementation of green technology.

MODULE - V

Lean and Green manufacturing: Introduction, lean evolution & steps, introduction to lean manufacturing, definition of lean manufacturing, lean vs. green manufacturing: similarities and differences.

TEXT & REFERENCE BOOKS:

1. Cleaner Production: Environmental and Economic Perspectives, Misra Krishna B., Springer, Berlin, Latest edition.
2. Environmental Management Systems and Cleaner Production, Dr. Ruth Hillary, Wiley, New York, Latest edition.
3. Pollution Prevention: Fundamentals and Practice, Paul L Bishop, TMH.
4. Costing the earth, Cairncross and Francis, Harvard Business School Press – 2009.
5. The principle of sustainability, Simon Dresner, –Earth Scan publishers (2008).
6. Manufacturing strategy: How to formulate and implement a winning plan, Jhon Miltenburg, Productivity Press Portland, Oregon-2017.
7. Manufacturing strategy, Voss C. A, Chapman & Hall-1992
8. Manufacturing the future, Steve Brown, Prentice Hall, 2000
9. Manufacturing strategy, Terry Hill, Homewood, IL- 1989
10. Becoming Lean - Inside Stories of U.S. Manufacturers, Jeffrey K. Liker, Productivity Press, Portland, Oregon
11. Handbook of Sustainable Manufacturing, G. Atkinson, S. Dietz, E. Neumayer, Edward Elgar Publishing Limited, 2007.
12. Industrial Development for the 21st Century: Sustainable Development Perspectives, D. Rodick, UN New York, 2007.
13. An Introduction to Sustainable Development, P.P. Rogers, , K.F. Jalal & J.A. Boyd, J.A, Earth scan, London, 2007.

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14. Sustainable Development Indicators in Ecological Economics, P. Lawn, Edward Elgar Publishing Limited.
15. The Economics of Sustainable Development, S. Asefa, W.E. Upjohn Institute for Employment Research, 2005.

Mapping of Course Outcomes (COs) onto Program Outcomes (POs) and Program Specific Outcomes (PSOs):

COs	POs												PSOs		
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12	PSOs1	PSOs2	PSOs3
CO1	-	2	3	2	1	2	3	1	1	2	2	1	3	2	2
CO2	-	2	3	2	1	3	3	1	1	2	3	2	3	2	2
CO3	-	2	3	2	1	2	3	1	1	3	3	2	3	3	3
CO4	-	2	3	2	2	3	3	1	1	3	2	2	3	2	2
CO5	-	2	3	2	1	3	3	1	1	2	2	1	3	2	2

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Course Name & Semester	Course No.	SUBJECT	PERIODS			EVALUATION SCHEME			CREDITS	
			L	T	P	INTERNAL ASSESSMENT		ESE		SUB-TOTAL
						CT-I	CT-II			
B. Tech. VII Sem.	IP207TPE52	Product Design & Development	3	-	-	15	15	70	100	3

COURSE LEARNING OBJECTIVES:

The objectives of this course are:

- To introduce design concepts and techniques to develop design ability in a product design.
- To provide knowledge about estimating and evaluating the feasible manufacturing design.
- To make aware of legal issues pertaining to product design.
- To provide knowledge of management of product development projects.

COURSE OUTCOMES:

After successful completion of the course, the students will be able to:

- Describe an engineering design and development process.
- Identify, formulate, and solve engineering problems.
- Design a system, component, or process to meet desired needs.
- Understand the professional and ethical responsibility.
- Recognize the legal issue pertaining to patents of product design.

COURSE CONTENT:

MODULE – I

Product design: Definition, design by evolution, innovation, essential factors of product design, production-consumption cycle, flow and value addition in the production-consumption cycle, the morphology of design, primary design phases and flow charting, role of allowance, concurrent engineering.

MODULE – II

Product design practice and industry: Introduction, product strategies, time to market, analysis of the product, three S's, standardization, Renard series, simplification.

Designer: Role, myth and reality, industrial design organization, basic design considerations.

MODULE – III

New products idea generation: Modification, product variants: adding, dropping, formal testing: new products, concept, product testing, market tests, evaluation, adoption, expansion and forecasting.

Economic factors influencing design: Product value, economic analysis, profit and competitiveness.

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Product design for environment: Introduction importance of DfE, environmental factors, scope of environmental impact, design guidelines for DfE.

MODULE – IV

Developing product strategy: Benefits of strategy, elements of a product strategy, setting objectives, selection of strategic alternatives, increasing sales/market share, increasing profitability, design for manufacturing and design for assembly, ergonomics in design, modular versus integral design.

Human engineering considerations in product design: Introduction, anthropometry, design of controls, the design of displays, man/machine information exchange.

MODULE -V

Intellectual property systems: Definition, concept of intellectual property, kinds of intellectual property, economic importance of intellectual property, importance of IPR, TRIPS and its implications.

Trademark: Introduction, historical development of the concept, need for protection, kinds of trademarks, and well-known trademarks, patents: historical development, concepts, novelty, utility, inventiveness/non-obviousness, copyrights, industrial design.

TEXT & REFERENCE BOOKS:

1. Product Design and Manufacturing, A. K. Chitale & R. C. Gupta, PHI.
2. Fundamentals of Design and manufacturing, V. Gupta, G.K. Lal & Reddy, Narosa Publishing.
3. Design and technology (1996), James Garratt, Cambridge University Press.
4. Product Management, Donald R. Lehman, S. Rusell Wines, 3rd Edition, TMH.
5. Product Life Cycle Engineering and Management, CEP Lecture notes, Prof B. Ravi, IIT Bombay.
6. Product Design & Development, Karl. T. Ulrich & Steven D. Eppinger, 3rd addition, TMH.

Mapping of Course Outcomes (COs) onto Program Outcomes (POs) and Program Specific Outcomes (PSOs):

CO	PO												PSO		
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12	PSO1	PSO2	PSO3
CO1	1	2	3	1	1	-	-	2	3	1	1	1	2	2	2
CO2	3	2	2	1	1	-	-	2	2	2	2	2	3	2	2
CO3	3	2	2	2	1	2	3	2	2	2	2	2	2	3	2
CO4	1	2	2	-	1	2	?	2	2	2	1	1	1	1	1
CO5	1	-	1	2	-	1	1	2	2	2	1	1	1	2	1

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Course Name & Semester	Course No.	SUBJECT	PERIODS			EVALUATION SCHEME			CREDITS	
			L	T	P	INTERNAL ASSESSMENT		ESE		SUB-TOTAL
						CT-I	CT-II			
B. Tech. VII Sem.	IP207TPE53	Engineering Economics	3	-	-	15	15	70	100	3

COURSE LEARNING OBJECTIVES:

The objectives of this course are:

- Prepare students to analyse cost/revenue data and carry out economic analyses in the decision-making process to justify or reject alternatives/projects on an economic basis.

COURSE OUTCOMES:

At the end of the course, the students will be able to:

- Describe the role of economics in the decision-making process and perform calculations in regard to interest formulas.
- Trained towards estimating the present, annual and future worth comparisons for cash flows.
- Calculate the rate of return, depreciation charges and income taxes.
- Enumerate different cost entities in estimation and costing the elements of budgeting.
- Explain the importance of finance functions, financial ratios and solve related problems.

COURSE CONTENT:

MODULE - I

Basic concepts and definitions: Methodology of economics, demand and supply-elasticity, theory of the firm and market structure, price and output determinations in different types of market.

MODULE - II

Public sector economics: Welfare economics, central and commercial banks and their functions, industrial policies, theory of localization, weber & surgent florence theory, investment analysis - NPV, ROI, IRR, payback period, SWOT analysis.

MODULE - III

Monetary and fiscal policy: Tools, impact on the economy, inflation, business cycle, cash flow-2, 3, 4 model.

MODULE - IV

Business forecasting: Elementary techniques, cost and revenue analysis, capital budget, break even analysis.

MODULE - V

Indian economy: Urbanization, unemployment-poverty, regional disparities, unorganized sectors roll of plans, reforms-post independent period.

TEXT & REFERENCE BOOKS:

1. Principles of Economics, N. Mankiw Gregory (2002), Thompson Asia.

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2. Managerial Economics, V. Mote, S. Paul, G. Gupta (2004), Tata McGraw Hill.
3. Indian Economy, Its Development Experience Misra, S. K. and Puri V. K., Himalaya Publishing House, Mumbai.
4. Textbook of Business Economics, Pareek Saroj (2003), Sunrise Publishers.
5. Indian economy since Independence, U. Kapila, Academic Foundation, New Delhi.
6. Indian Economy, R. Dutt & K.P.M. Sundharam, S. Chand & Company Ltd., New Delhi.
7. Indian Economic Policy and Reform, R. Mathur, RBSA Publisher, Jaipur.
8. Indian Economic Policy, B. Jalan, Penguin Books Ltd.
9. Economic Survey (Annual), Government of India, Economic Division, Ministry of Finance, New Delhi.

Mapping of Course Outcomes (COs) onto Program Outcomes (POs) and Program Specific Outcomes (PSOs):

COs	POs												PSOs		
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12	PSOs1	PSOs2	PSOs3
CO1	-	-	-	-	-	2	2	-	-	-	2	3	3	2	3
CO2	-	-	-	-	-	3	2	2	-	-	2	1	3	2	2
CO3	-	-	-	-	-	2	3	-	-	-	2	2	2	3	-
CO4	-	-	-	-	-	2	2	1	1	-	3	1	3	2	-
CO5	-	-	-	-	-	1	2	1	2	1	3	1	2	2	1

1: Slight (Low) 2: Moderate (Medium) 3: Substantial (High)

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Course Name & Semester	Course No.	SUBJECT	PERIODS			EVALUATION SCHEME				CREDITS
			L	T	P	INTERNAL ASSESSMENT		ESE	SUB-TOTAL	
						CT-I	CT-II			
B. Tech. VII Sem.	IP207TPE61	Supply Chain Management	3	-	-	15	15	70	100	3

COURSE LEARNING OBJECTIVES:

The objective of this course is to:

- To understand supply chain activities, process planning, decision phases, importance and management of supply chains.
- To examine various drivers of supply chain for acquiring effectual performance, ease distribution and acquisition of production resources & Inventories.
- To understand about uncertainty, risk management, distribution network, role of location, capacity and forecasting in SC.
- To adapt drivers of supply chain, related framework and to appraise supply chain performance, pricing and sourcing decisions.

COURSE OUTCOMES

At the end of the course, the student will be able to:

- Demonstrate basic understanding about competition, logistics network, capable factors for supply chain designs and supply chain strategies.
- Acquire knowledge about distribution network, e-business, forecasting, network design and time-series analysis.
- Decide technical understanding about demand, inventory, safety, pricing and information technology
- Manage and measure sourcing decisions in supply chain, product availability under capacity constraints, optimal levels of product, services and resources.

COURSE CONTENT:

MODULE - I

Building a strategic framework to analyze supply chains: Supply chain, its objective and the importance of supply chain decisions, decision phases in a supply chain, process view of a supply chain, examples of supply chains, supply chain performance, achieving strategic fit and scope, competitive and supply chain strategies, achieving strategic fit, expanding strategic scope, supply chain drivers and metrics, drivers of supply chain performance, framework for structuring drivers, facilities, inventory, transportation, information, sourcing, pricing.

MODULE - II

Designing the supply chain network: Designing distribution networks and applications to e-

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business the role of distribution in the supply chain, factors influencing distribution network design, design options for a distribution network, e-business and the distribution network, distribution networks in practice.

Network design in the supply chain: The role of network design in the supply chain, factors influencing network design decisions framework for network design decisions, models for facility location and capacity allocation, role of IT in network design, making network design decisions in practice.

Network design in an uncertain environment: The impact of uncertainty on network design, discounted cash flow analysis, representations of uncertainty, evaluating network design decisions using decision trees, AM tires: evaluation of supply, chain design decisions under uncertainty, risk management and network design 175, making supply chain decisions under uncertainty in practice.

MODULE - III

Planning demand and supply in a supply chain: Demand forecasting in a supply chain, the role of forecasting in a supply chain, characteristics of forecasts, components of a forecast and forecasting methods, basic approach to demand forecasting, time-series forecasting methods, measures of forecast error, forecasting demand at Tahoe salt, role of IT in forecasting, risk management in forecasting, forecasting in practice.

Aggregate planning in a supply chain: Role of aggregate planning in a supply chain, the aggregate planning problem, aggregate planning strategies, aggregate planning using linear programming, aggregate planning in excel, role of IT in aggregate planning, implementing aggregate planning in practice.

Planning supply and demand in a supply chain: Managing predictable variability, responding to predictable variability in a supply chain, managing supply, managing demand, implementing solutions to predictable variability in practice.

MODULE - IV

Planning and managing inventories in a supply chain: Managing economies of scale in a supply chain, cycle inventory, the role of cycle inventory in a supply chain, economies of scale to exploit fixed costs, economies of scale to exploit quantity discounts, short-term discounting, trade promotions, managing multiechelon cycle inventory, estimating cycle inventory-related costs in practice.

Managing uncertainty in a supply chain: Safety inventory, the role of safety inventory in a supply chain, determining appropriate level of safety inventory, impact of supply uncertainty on safety inventory, impact of aggregation on safety inventory, impact of replenishment policies on safety inventory, managing safety, inventory in a multiechelon supply chain, role of IT in inventory management, estimating and managing safety inventory in practice.

Determining the optimal level of product availability: The importance of the level of product availability, factors affecting optimal level of product availability. managerial levers to improve supply chain profitability, setting product availability for multiple products under capacity constraints, setting optimal levels of product, availability in practice.

MODULE - V

Designing and planning transportation networks: Transportation in a supply chain, the role

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of transportation in a supply chain, modes of transportation and their performance characteristics, transportation infrastructure and policies, design options for a transportation network trade-off in transportation design, tailored transportation, role of IT in transportation risk management in transportation, making transportation decisions in practice.

Managing cross-functional drivers in a supply chain: Sourcing decisions in a supply chain, the role of sourcing in a supply chain, in-house or outsource, third-party and fourth-party logistics providers, supplier scoring and assessment, supplier selection-auctions and negotiations contracts and supply chain performance, design collaboration, the procurement process, sourcing planning and analysis, role of IT in sourcing, risk management in sourcing, making sourcing decisions in practice.

TEXT & REFERENCE BOOKS:

1. Supply Chain Management, Janat Shah, 2010, Pearson Publications.
2. Supply Chain Management, Sunil Chopra & Meindl, Fourth Edition, 2010, PHI.
3. Supply Chain Management, A.S. Altekar, Second Edition, 2006, PHI.
4. Logistics Management, James Stock & Douglas Lambert, Edition, 2006, McGraw Hill International.
5. Supply Chain Management for Global Competitiveness, B.S. Sahay, 2000, McMillan Publication.
6. Emerging Trends in Supply Chain Management, B.S. Sahay 2000, McMillan Publication.
7. Logistics Management, Bowersox, 2004, TMH.

Mapping of Course Outcomes (COs) onto Program Outcomes (POs) and Program Specific Outcomes (PSOs):

CO	PO												PSO		
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12	PSO1	PSO2	PSO3
CO1	2	2	2	1	2	2	1	2	-	-	-	2	1	1	2
CO2	1	3	3	2	2	1	2	2	-	-	-	2	2	2	2
CO3	2	2	3	3	2	2	2	2	-	-	-	3	2	2	2
CO4	3	3	2	2	2	2	3	2	-	-	-	2	2	2	2

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Course Name & Semester	Course No.	SUBJECT	PERIODS			EVALUATION SCHEME			CREDITS	
			L	T	P	INTERNAL ASSESSMENT		ESE		SUB-TOTAL
						CT-I	CT-II			
B. Tech. VII Sem.	IP207TPE62	Turbo Machinery	3	-	-	15	15	70	100	3

COURSE LEARNING OBJECTIVES:

The objectives of this course are:

- To study classifications of turbo-machines.
- To study construction and working of different turbo- machines.
- To acquire the knowledge and skill of analyzing different turbo- machines.

COURSE OUTCOMES:

At the end of the course, the students will be able to:

- Apply knowledge of turbo machinery for understanding, formulating and solving engineering problems.
- Acquire knowledge and hands-on competence in the design and development of mechanical systems.
- Identify, analysis, and solve mechanical engineering problems useful to the society.
- Work effectively with engineering and science teams as well as with multidisciplinary designs.

COURSE CONTENT:

UNIT- I

Nozzles & Diffuser: Nozzles & Diffuser types, their efficiency, critical pressure & velocity, relationship between area, velocity & pressure in nozzles flow. Steam Turbine Types: Steam turbine-principal of operation of steam turbine, types, impulse turbine, compounding of steam turbine pressure compounded velocity compounded and pressure- velocity compounded impulse turbine. Velocity diagram for impulse turbine: force on the blade and work done, blade or diagram efficiency, gross stage efficiency, influence of ration of blade to steam speed on blade efficiency in a single stage impulse turbine, impulse blade section, choice of blade angle.

UNIT - II

Impulse-reaction turbine: Velocity diagram, degree of reaction, Impulse-Reaction turbines with similar blade section and half degree of reaction (parson's turbine) Height of reaction, blade section. Energy losses in steam turbine-internal and external losses in steam turbine.

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UNITS – III

State points Locus & Reheat factors: Factor-stage, efficiency of impulse turbine, stage point locus of an impulse turbine, state point locus for multistage turbine reheat factor. Internal efficiency, overall efficiency, relative efficiency, Design procedures of impulse & impulse reaction turbine. Governing of steam turbine: Throttle governing, nozzle governing, bypass governing, combination of throttle and nozzle, governing and combination of bypass and throttle governing, Effect of governing on the performance of steam turbine.

UNIT – IV

Gas turbine: Classification of Gas turbine, simple open cycle gas turbine, ideal and actual (Brayton cycle) for gas turbine, Optimum pressure ratios for maximum specific output in actual gas turbine, Regeneration, reheat and inter cooling and effect of these modification on efficiency and output, closed cycle gas turbine.

UNIT –V

Turbo compressors: Introduction, classification of Centrifugal Compressor- Component working, velocity diagram, calculations of power and efficiencies. Slip factor, surging and choking, power and efficiencies. Axial Flow Compressor: Construction and working, velocity diagram, calculation of power and efficiencies, Degree of reaction, work done factor, stalling, comparison of centrifugal and axial flow compressor.

TEXT BOOKS:

1. Steam and Gas Turbine – R. Yadav by C.P.H. Publication, Allahabad.
2. Turbine, Compressors and Fans – S.M. Yahya – TMH.
3. Gas Turbine – V. Ganeshan – TMH
4. Fundamentals of Turbo Machinery- Venkanna, PHI.

Mapping of Course Outcomes (COs) onto Program Outcomes (POs) and Program Specific Outcomes (PSOs):

COs	POs												PSOs		
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12	PSOs1	PSOs2	PSOs3
CO1	3	2	2	3	3							3	3	2	3
CO2	3	3	3	3	2							3	3	2	2
CO3	3	3	3	3	3	2						3	2	3	-
CO4	3	1	2	1	1	3						2	3	2	2

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Course Name & Semester	Course No.	SUBJECT	PERIODS			EVALUATION SCHEME			CREDITS	
			L	T	P	INTERNAL ASSESSMENT		ESE		SUB-TOTAL
						CT-I	CT-II			
B. Tech. VII Sem.	IP207TPE63	Maintenance Management	3	-	-	15	15	70	100	3

COURSE LEARNING OBJECTIVES:

The objective of this course is to:

- To develop the skill of maintenance functions in industry.
- To provide the concept of various types of maintenance system used in industries.
- To impart knowledge on reasons for failure and the corrective and preventive measure adopted to reduce them.
- To create the ability of data, analyze failure cause and reliability engineering.
- To develop the new techniques of maintenance for minimizing the cost of maintenance and improving of life of equipment's.

COURSE OUTCOMES:

At the end of the course the students will be able to:

- Understand and be able to explain the aim and basics of maintenance activity.
- Use various methods of maintenance and procedures applied to equipment's.
- Be aware of methods of detection for faults and errors in operations.
- Apply the tools and techniques of repairing, faults analysis.

COURSE CONTENT:

MODULE - I

Introduction: Fundamentals of maintenance engineering, maintenance engineering its importance in material & energy conservation, inventory control, productivity, safety, pollution control etc. safety regulations, pollution problems, human reliability, total quality management (TQM), total productivity maintenance (TPM), environmental issues in maintenance, ISO 9000.

MODULE - II

Maintenance management: Types of maintenance strategies, Planned and unplanned maintenance, breakdown, preventive & predictive maintenance and their comparison, advantages & disadvantages, limitations of computer aided maintenance, maintenance scheduling, spare part management, inventory control, organization of maintenance department.

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MODULE - III

Tribology in maintenance: Friction wear and lubrication, friction & wear mechanisms, prevention of wear, types of lubrication mechanisms, lubrication processes.

Lubricants: Types, general and special purpose, additives, testing of lubricants, degradation of lubricants, seal & packing.

MODULE - IV

Machine health monitoring: Condition based maintenance, signature analysis, oil analysis, vibration, noise and thermal signatures, on line & off line techniques, instrumentation & equipment used in machine health monitoring. instrumentation in maintenance, signal processing, data acquisition and analysis, application of intelligent systems, data base design.

TPM: Introduction, history, components, pillars of TPM, calculation of OEE, Terri technology.

MODULE - V

Reliability, availability & maintainability (RAM) analysis: Introduction to RAM failure mechanism, failure data analysis, failure distribution, reliability of repairable and non-repairable systems, improvement in reliability, reliability testing, reliability prediction, utilization factor, system reliability by Monte Carlo simulation technique, FMECA.

TEXT & REFERENCE BOOKS:

1. Maintenance Engineering Hand Book, Higgins.
2. Maintenance & Spare parts Management, Gopal Krishnan.
3. Industrial Maintenance Management, S.K. Shrivastava.
4. Industrial Engineering, Hand book of Condition Monitoring, C.N.R. Rao.

Mapping of Course Outcomes (COs) onto Program Outcomes (POs) and Program Specific Outcomes (PSOs):

COs	POs												PSOs		
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12	PSOs1	PSOs2	PSOs3
CO1	3	3	2	3	-	2	-	-	-	1	2	3	3	3	2
CO2	3	3	3	3	-	2	-	-	-	-	-	3	3	3	2
CO3	3	3	3	3	-	2	3	-	-	1	-	3	3	3	2
CO4	3	3	3	-	-	2	2	1	1	3	-	3	3	3	2
CO5	3	3	3	3	-	1	?	1	2	3	2	3	2	2	1

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Course Name & Semester	Course No.	SUBJECT	PERIODS			EVALUATION SCHEME				CREDITS
			L	T	P	INTERNAL ASSESSMENT		ESE	SUB-TOTAL	
						CT-1	CT-2			
B. Tech. VII Sem.	IP207TOE02	Manufacturing Processes - I	7	--	--	15	15	70	100	3

COURSE LEARNING OBJECTIVES:

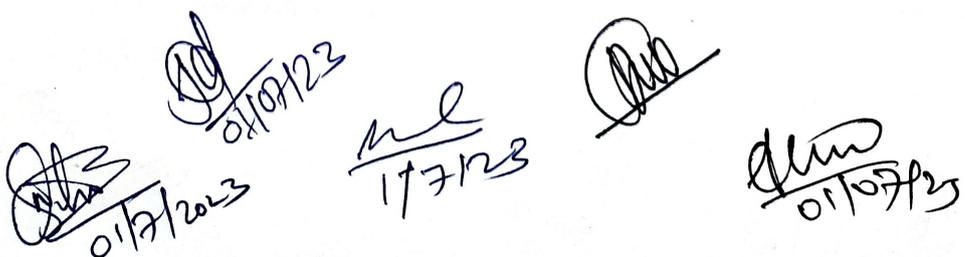
The objective of this course is to:

- Understand the principle, concept, thermal and metallurgical aspects during solidification of metal.
- Demonstrate about principles/ methods of casting with detail design of gating/ riser system needed for casting, defects in cast objects and requirements for achieving sound casting.
- Evaluate foundry practices like pattern making, mould making, core making and inspection of defects.
- Build knowledge about principles and criteria of yielding during forming of metals, analysis of different bulk metal forming processes following different analysis approach.
- Understand the application of jigs and fixtures.
- Analyze various metal forming processes and plastic deformation during forming processes.

COURSE OUTCOMES:

At the end of the course the students will be able to:

- Decide yield of a material according to different yield theory for a given state of stress.
- Analyze the different bulk metal forming process mechanics using different analysis approach and calculate the force, power requirements etc.
- Evaluate the effect of process parameters on the process mechanics during bulk metal forming.
- Select appropriate design of gating systems and manufacturing processes in order to design products.
- Identify the various metal forming techniques and the theory of plasticity and its application for analyzing various metal forming Processes.
- Select appropriate jigs and fixtures in various engineering applications.



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COURSE CONTENT:

Module –I

Foundry: Moulding method and materials, sand-clay-water system, additives, pattern making and types, pattern allowances & design considerations, types of moulding sand & their properties, testing, cores and sand core boxes, core making, moulding machine.

Gating system: Elements & design of gating system, design of riser, solidification of casting.

Module –II

Melting furnaces and practices: Melting cast iron, steel and non-ferrous material, cupola, charge calculation, open furnaces, converter and crucible furnaces, electric, direct arc furnace, inductive furnace.

Module –III

Special casting processes: Centrifugal and investment casting, shell, types and principle of die casting, squeeze casting, gravity and pressure die casting, die casting consideration, continuous casting, centrifugal casting, slush casting, casting defects.

Module –IV

Metal forming: Need and classification, elastic and plastic deformation, yield criteria, fundamentals of hot and cold working processes.

Drawing: Drawing process geometry and analysis of wire and sheet drawing for load and power calculations, maximum reduction possible.

Rolling: Classification of rolling, process geometry and analysis of plate rolling for rolling load, rolling pressure and power calculations, defects in rolled products.

Forging: Classification of Forging, determination of forces in disc forging considering sticking and slipping, forging defects.

Extrusion: Classification, process geometry and analysis of rod and sheet extrusion for load and power calculations, maximum reduction possible, defects in extruded product.

Module –V

Work holding device: Introduction to jigs, fixtures and their types, design criteria, economic justification, fundamental principles of design of jigs and fixtures, location and clamping in jigs and fixtures, drilling jigs, milling fixtures, indexing jigs and fixtures.

TEXT & REFERENCE BOOKS:

1. Manufacturing processes for engineering materials - Kalpakjian and Schmid, Pearson India.
2. Manufacturing Science- A. Ghosh and A. K. Mallik, East-West Press Pvt. Ltd. New Delhi.

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3. Manufacturing Technology (Foundry, Forming and Welding) – P. N. Rao, Tata McGraw Hill Publishing Company.
4. Materials and Processes in Manufacturing - E. P. DeGarmo, J. T Black, R. A. Kohser, Prentice Hall of India, New Delhi.
5. Production Engineering Sciences - P. C. Pandey and C. K. Singh, Standard Publishers Ltd.

Mapping of Course Outcomes (COs) onto Program Outcomes (POs) and Program Specific Outcomes (PSOs):

CO	PO												PSO		
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12	PSO1	PSO2	PSO3
CO1	3	2	1	2	-	2	-	-	-	-	2	1	2	2	2
CO2	3	2	1	2	1	2	2	1	-	-	2	2	3	3	3
CO3	3	2	2	2	2	1	2	2	-	-	2	3	2	3	3
CO4	3	2	2	2	2	2	2	1	-	-	2	2	2	3	3
CO5	3	1	2	2	1	2	2	1	-	-	2	2	2	2	3
CO6	2	2	2	2	1	2	2	-	-	-	1	2	1	2	1

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Course Name & Semester	Course No.	SUBJECT	PERIODS			EVALUATION SCHEME			CREDITS	
			L	T	P	INTERNAL ASSESSMENT		ESE		SUB-TOTAL
						CT-I	CT-II			
B. Tech. VII Sem.	IP207TMC02	Environmental Sciences	3	-	-	-	-	-	-	

COURSE LEARNING OBJECTIVES:

The objectives of this course are:

- To learn the importance of Ecosystems, Natural Resources and Energy resources
- To learn the importance of Biodiversity and Environmental pollution
- To understand the Environmental ethics

COURSE OUTCOMES:

At the end of the course, the students will be able to:

- To understand the importance of Ecosystems, Natural Resources and Energy resources, learn the importance of Biodiversity and Environmental pollution and understand the Environmental ethics

COURSE CONTENT:

Introduction to environmental studies Multidisciplinary nature of environmental studies: scope and importance: Concept of sustainability and sustainable development. Ecosystems: structure and function of ecosystem: Energy flow in an ecosystem: food chains. Food webs and ecological succession a) Forces: ecosystem b) Grassland ecosystem c) Desert ecosystem d) Aquatic ecosystems (ponds, Streams lakes, rivers, Oceans, estuaries). Natural Resources Renewable and Non-renewable Resources: Land resources and land use change: Land degradation, soil erosion and desertification. Deforestations: Causes and impacts due to mining, dam building on environment, forests biodiversity and tribal populations. Water: Use and over-exploitation of surface and ground water, floods, droughts. Conflicts over water (international & inter-state) Energy resources: Renewable and non-renewable energy sources, use of alternate energy sources, growing energy needs, case studies Biodiversity and Conservation: Levels of biological diversity: genetic species and ecosystem diversity. Bio geographic zones of India.

Biodiversity patterns and global biodiversity hot spots India as a mega-biodiversity nation. Endangered and endemic species of India. Threats to biodiversity: Habitat loss poaching of wildlife man wildlife conflicts, biological invasions: Conservation of biodiversity: In-situ and Ex-situ conservation of biodiversity. Ecosystem and biodiversity services: Ecological, economic, social, ethical, aesthetic and informational value. Environmental pollution: Environmental pollution types, causes, effects and controls: Air, Water, soil and noise pollution. Nuclear hazards and human health risks. Solid waste management: Control measures of urban and industrial waste. Pollution case

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studies. Environmental potencies & practices, Climate change, global warming, ozone layer depletion, acid rain and impacts on human communities and agriculture. Environment laws Environment protection Act: air (prevention & Control of pollution) Act: water (prevention and control of pollution) Act: wildlife protection Act: Forest Conservation Act; International agreements: Montreal and Kyoto protocols and Convention on Biological Diversity (CBD), Nature reserves. tribal populations and rights, human wildlife conflicts in Indian context. Hunan Communities and the Environment. Human population growth: Impacts on environment. Human health and welfare. Resettlement and rehabilitation of project affected persons: case studies. Disaster management: floods, earthquake, cyclones and landslides. Environmental movements Chipko, silent valley Bishnois of Rajasthan. Environmental ethics: role of Indian and other religions and cultures in environmental conservation. Environmental communication and public awareness, case studies (e. g.CNG vehicles in Delhi). Field work: visit to an area to document environmental assets. River/ forest/flora/fauna, etc. Visit to a local polluted site-urban/rural/Industrial/Agricultural. Study of common plants birds and basic principles of identification Study of simple ecosystems-pond river- etc.

TEXT BOOKS:

1. Gleick P.H.1993 Water in Crisis Pacific Institute for Studies in Dev. Environment & Security Stockholm Env. Institute Oxford Univ.press.
2. Grumbine.R. Edward and pandit M.K.2013 Threats from India's Himalaya dams Science 339;36—37
3. Sengupta R 2003 Ecology and economics: An approach to sustainable development OUP.
4. sodhi, N.S.Gibson L.& Raven P.H.(eds) 2013 Conservation Biology: Voices from the Tropics john wiley & Sons.

Mapping of Course Outcomes (COs) onto Program Outcomes (POs) and Program Specific Outcomes (PSOs):

CO	PO												PSO		
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12	PSO1	PSO2	PSO3
CO1	3	2	1	1	2	-	-	-	-	-	-	-	2	1	2

1: Slight (Low) 2: Moderate (Medium) 3: Substantial (High)

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Course Name & Semester	Course No.	SUBJECT	PERIODS			EVALUATION SCHEME			CREDITS
			L	T	P	INTERNAL ASSESSMENT	ESE	SUB-TOTAL	
B. Tech. VII Sem.	IP207PPC08	CAD/CAM Lab			2	30	20	50	1

COURSE LEARNING OBJECTIVES:

- To provide students with the writing and reading principles of “Engineering Drawing”, which is a graphical universal language used in technical world for describing the shape and size of an object via supplying orthographic views and/or solid models associated with all the necessary dimensions, associated tolerances and annotations created in a CADD environment.
- To understand 3D drafting and analysis software used for modelling and analysis.

COURSE OUTCOMES:

- Ability to perform both 2D and 3D drafting of component using CAD software.
- Create solid models of objects, objects in basic shapes, composite bodies, custom built machine parts, building modules etc.
- Draw the orthographic views of an object in CAD environment (particularly in Autodesk AutoCAD environment).
- Create the orthographic views of an object from the solid model (particularly in Autodesk Inventor environment).
- Dimension the views, show some annotations, provide the size tolerance of functional features, and general tolerances.
- Explain and interpret the dimensions and the associated tolerances, some annotations.
- Read the given orthographic views; i.e., visualize the 3- Dimensional model of the object shown to its orthographic views and create its CAD model.
- Create auxiliary views, revolved views, sectional views.
- Ability to construct assemblies from the concepts learnt using drafting software.

Mapping of Course Outcomes (COs) onto Program Outcomes (POs) and Program Specific Outcomes (PSOs):

CO	PO												PSO		
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12	PSO1	PSO2	PSO3
CO1	3	-	3	2	3	-	-	-	-	-	-	1	2	2	1
CO2	3	-	3	2	3	-	-	-	-	-	-	1	2	2	1
CO3	3	1	-	1	-	-	-	-	-	-	-	1	2	2	1

1: Slight (Low) 2: Moderate (Medium) 3: Substantial (High)

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Course Name & Semester	Course No.	SUBJECT	PERIODS			EVALUATION SCHEME			CREDITS
			L	T	P	INTERNAL ASSESSMENT	ESE	SUB-TOTAL	
B. Tech. VII Sem.	IP07PSC02	Seminar on Summer Training	-	-	4	50	-	50	2

COURSE LEARNING OBJECTIVES:

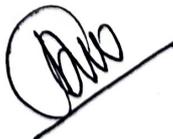
- To provide comprehensive learning platform to students where they can enhance their employ ability skills and become job ready along with real corporate exposure.
- To enhance students' knowledge in one particular technology.
- To increase self-confidence of students and helps in finding their own proficiency.
- To cultivate student's leadership ability and responsibility to perform or execute the given task.
- To provide learners hands on practice within a real job situation.
- Enhance and supplement the knowledge and skills of the students.
- Develop the students in terms of ability, competence and interpersonal relationship.

COURSE OUTCOMES:

- Capability to acquire and apply fundamental principles of engineering.
- Become master in one's specialized technology.
- Become updated with all the latest changes in technological world.
- Develop a skill of a multi-skilled engineer with sound technical knowledge, management, leadership and entrepreneurship skills.
- Ability to identify, formulate and model problems and find engineering solution based on a systems approach.
- Capability and enthusiasm for self-improvement through continuous professional development and life-long learning.
- Awareness of the social, cultural, global and environmental responsibility as an engineer.


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Mapping of Course Outcomes (COs) onto Program Outcomes (POs) and Program Specific Outcomes (PSOs):

CO	PO												PSO		
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12	PSO1	PSO2	PSO3
CO1	1	1	2	2	2								2	2	1
CO2	2	2	2	1	1								1	1	1
CO3	2	3	3	2	1								1	1	2
CO4	-	-	-	-	1								1	2	2
CO5	-	-	-	-	-								1	1	2

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